



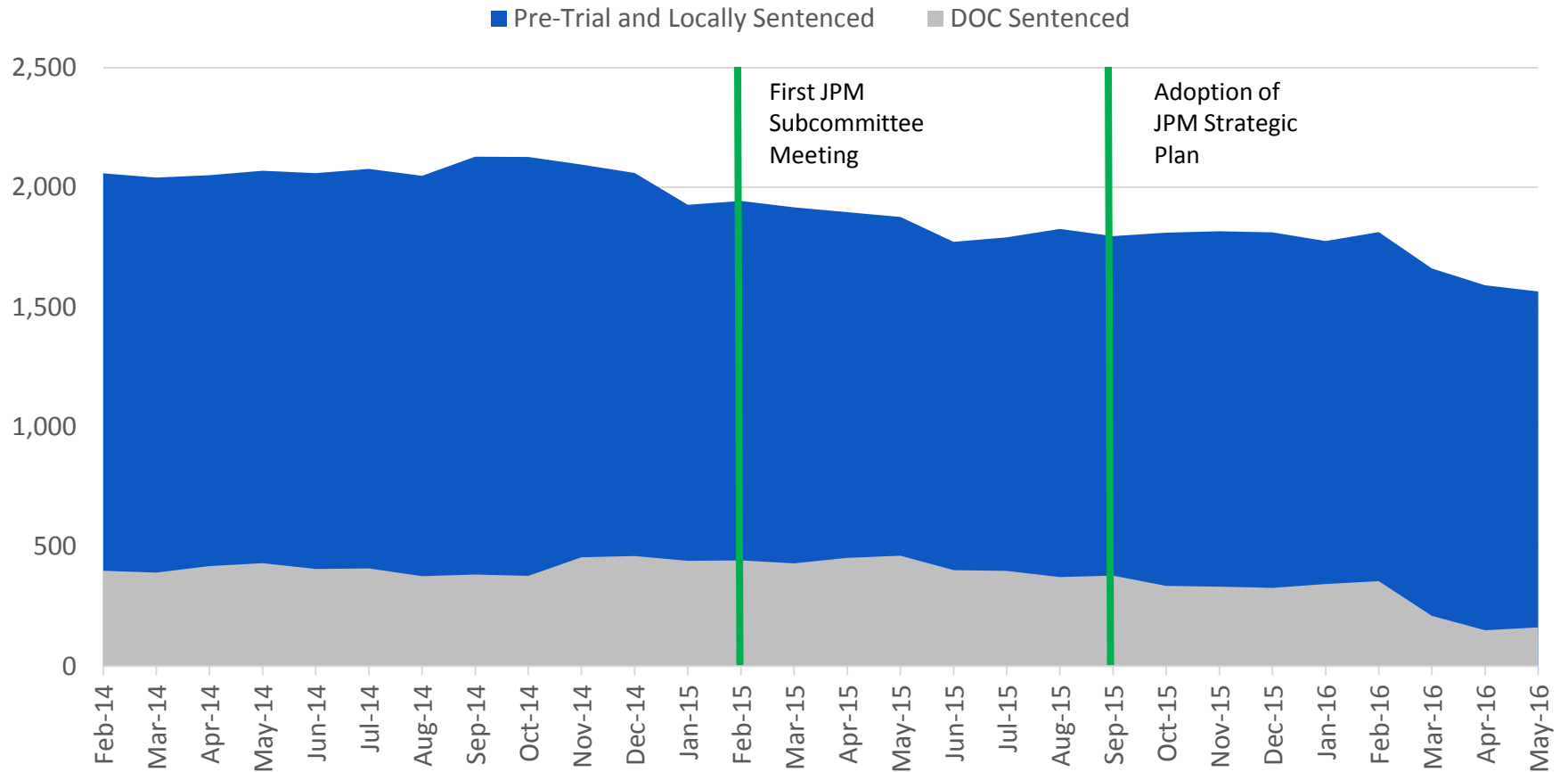
**Jail Population Management Subcommittee  
of the Sanford “Sandy” Krasnoff Criminal Justice Council**

**June 3, 2016**



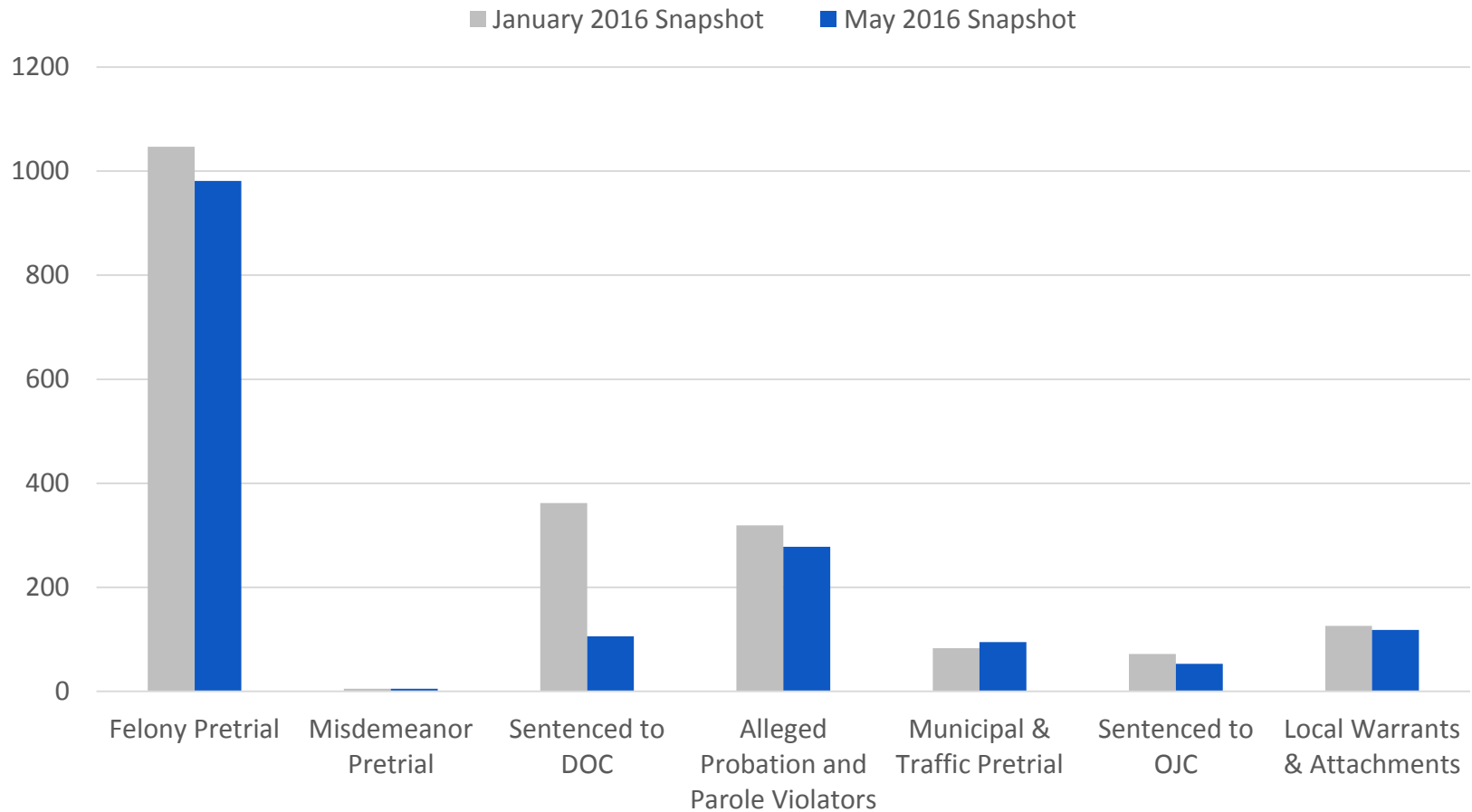
# SYSTEM LEVEL TRENDS

Orleans Parish Prison Population Trends, 2014 - 2016



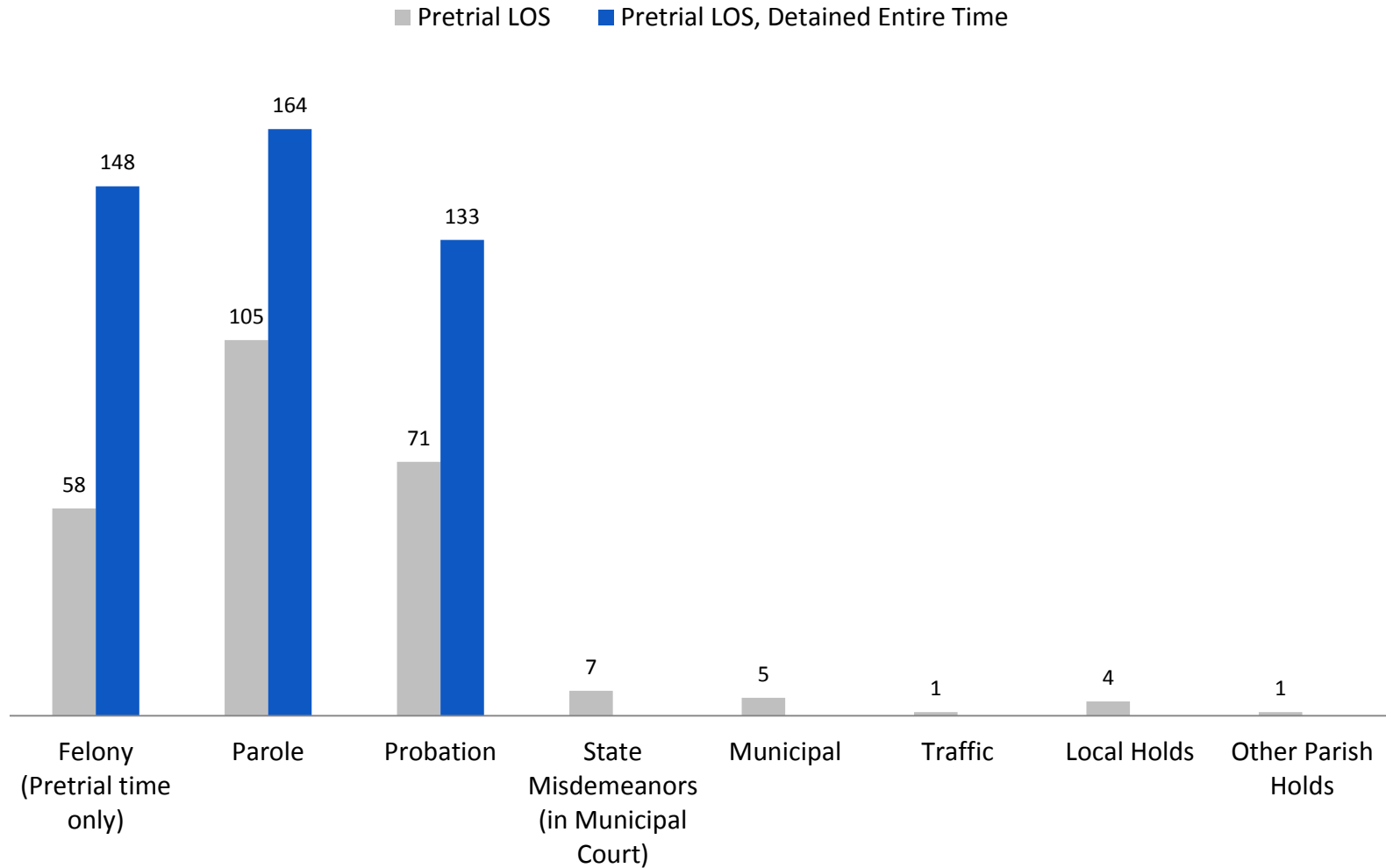
# SYSTEM LEVEL TRENDS

Comparison of Jail Population from January 2016 and May 2016 Snapshots



# SYSTEM LEVEL TRENDS

Comparison of Inmate Length of Stay, in days, for inmates released October 2015 – March 2016



# ACTION ITEMS

#	Action Item	Initiative	Responsible Party	Assigned	Status
1.	Explore use of text message reminders for lawyers in addition to defendants	Court Date Notification/Reminder System	Office of Criminal Justice Coordination	2/11/2016	In progress
2.	Develop protocol for probation officers to routinely send notice to CDC Judges regarding use of administrative sanctions	Maximize Use of Administrative Sanctions	Steve Lassalle	2/11/2016	In progress
3.	Review internal policy and practice regarding officers' review of body camera evidence and upload to evidence.com	Expedited Screening for Victimless Crimes	Deputy Chief Paul Noel	2/11/2016	Complete
4.	Request data from other parishes and jurisdictions on rates of ROR usage	Expand Criminal District Court's Use of ROR	Office of Criminal Justice Coordination	2/11/2016	Complete
5.	Review list of ROR-eligible defendants who did not receive an ROR and create list of challenges		Judge White, Judge Cantrell, Office of Criminal Justice Coordination	2/11/2016	In progress
6.	Send OCJC information on budgetary needs	Broader Implementation of aiSmartBench in CDC	Clerk of Court	2/11/2016	In progress

# POPULATION DRIVER #1: NUMBER OF ADMISSIONS

## Initiatives

- Indigency Assessment at Sentencing
- Fines and Fees Amnesty
- Court Date Notification/Reminder System
- Redesign Language on Summons and Subpoenas Forms
- Maximize Use of Administrative Sanctions
- Reduce Arrests for Out-of-Parish Warrants

Measures	2014	2015	2016				
			Q1	Q2	Q3	Q4	Total
Number of Admissions	25,677	21,040	4,837				4,837

# INDIGENCY ASSESSMENT AT SENTENCING

Initiative Sponsor:  
Charles West

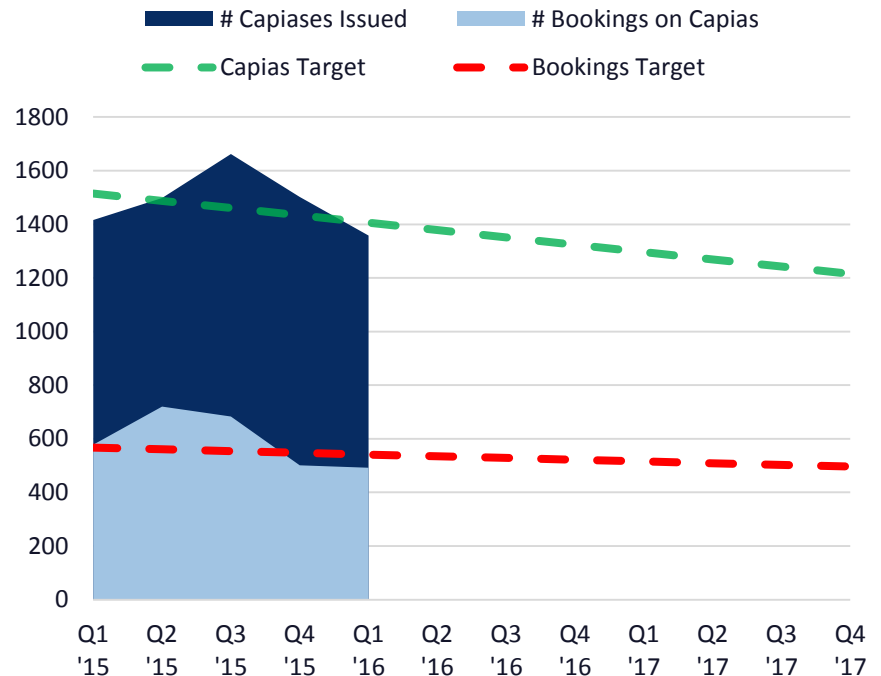
Create a tool that assesses indigency and recommends how to scale discretionary fees and fines correspondingly

## Implementation Activities

Activity	Status
▪ Observe Municipal Court	Complete
▪ Collect feedback from Orleans Public Defenders on indigency assessments in Municipal Court	Complete
▪ Meet with Municipal Judges to learn about practices in individual courtrooms	In progress
▪ Explore compensation to Municipal Court for reduction in revenue from reduction in fines	Not started

## Challenges

- Criminal District Court is involved in an ongoing lawsuit that makes discussion of indigency more complicated



Measures	2014	2015	2016					2017 Target
			Q1	Q2	Q3	Q4	Total	
# bookings with capias related to failure to pay fines and fees	2,899	2,482	492				492	1,984
# capiases issued for failure to pay/appear	6,645	6,078	1,358				1,358	4,862

# TRAFFIC COURT FINES AND FEES

Initiative Sponsor:  
Judge Bobby Jones

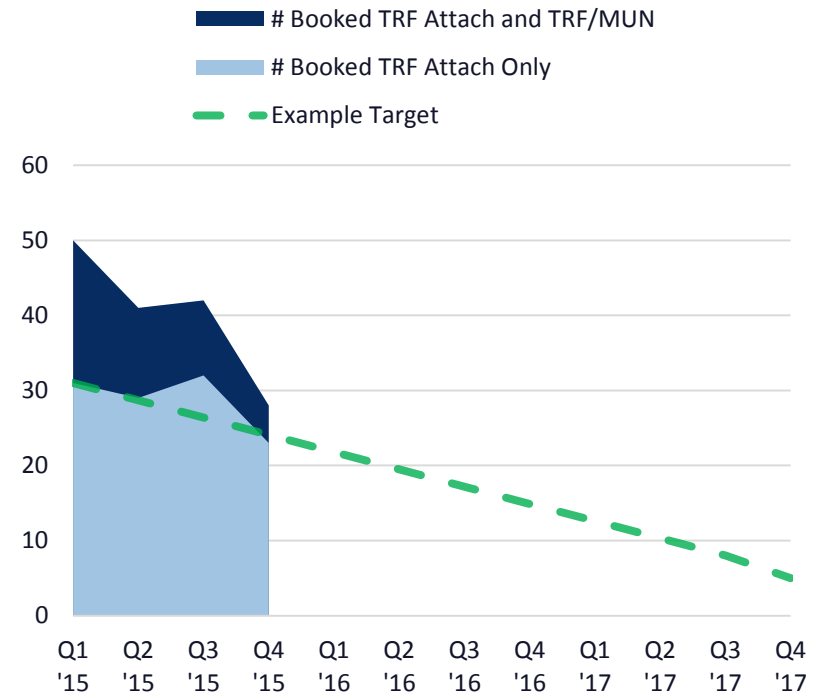
Support Judge Jones' work with "Muni at the Mission" program led by Judge Early in Municipal Court

## Implementation Activities

Activity	Status
<ul style="list-style-type: none"> <li>Meet with Judge Jones and Judge Early to discuss "Muni at the Mission"</li> </ul>	Complete
<ul style="list-style-type: none"> <li>City to coordinate with Judge Early and OPD to increase advertising and explore new locations</li> </ul>	Not started
<ul style="list-style-type: none"> <li>Observe next "Muni at the Mission" and help establish data tracking mechanism</li> </ul>	Expected June 15

## Challenges

- Currently, no data is collected to track the impact of the program on reducing outstanding attachments, resolving old cases, and reducing fines.



Measures	2014	2015	2016					2017 Target
			Q1	Q2	Q3	Q4	Total	
# booked with TRF attachment only	308	115	19				19	TBD
# outstanding attachments recalled	Unknown							TBD



# COURT DATE NOTIFICATION/REMINDER SYSTEM

Initiative Sponsor:  
Charles West

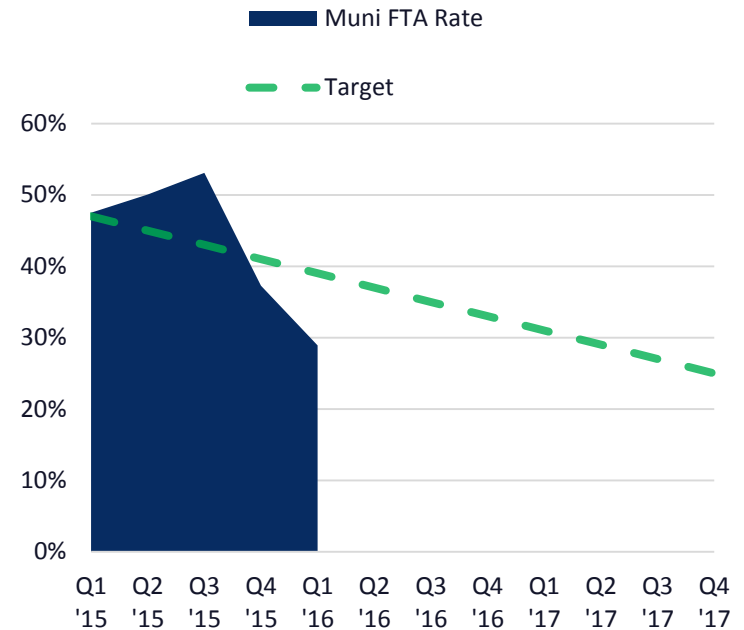
Implement a system that will text defendants to remind them of upcoming and recently missed court dates

## Implementation Activities

Activity	Status
<ul style="list-style-type: none"> <li>Convene City, CDC, and NOPJF to better understand data systems containing defendant information</li> </ul>	Complete
<ul style="list-style-type: none"> <li>Convene Clerk of Court for CDC, Municipal Court, and OPSO Intake and Processing Center representatives to better understand information entry</li> </ul>	In progress
<ul style="list-style-type: none"> <li>Identify services vendor</li> </ul>	In progress

## Challenges

- How to collect defendants' mobile numbers to enroll into the messaging service and update phone numbers when necessary



Measures	2014	2015	2016					2017 Target
			Q1	Q2	Q3	Q4	Total	
# bookings on FTA warrants	2,603	2,303	414				414	1,844
FTA rate for non-detained defendants in Municipal Court	51%	48%	29%				29%	28%
FTA rate for non-detained defendants in CDC	22%	24%	26%				26%	18%

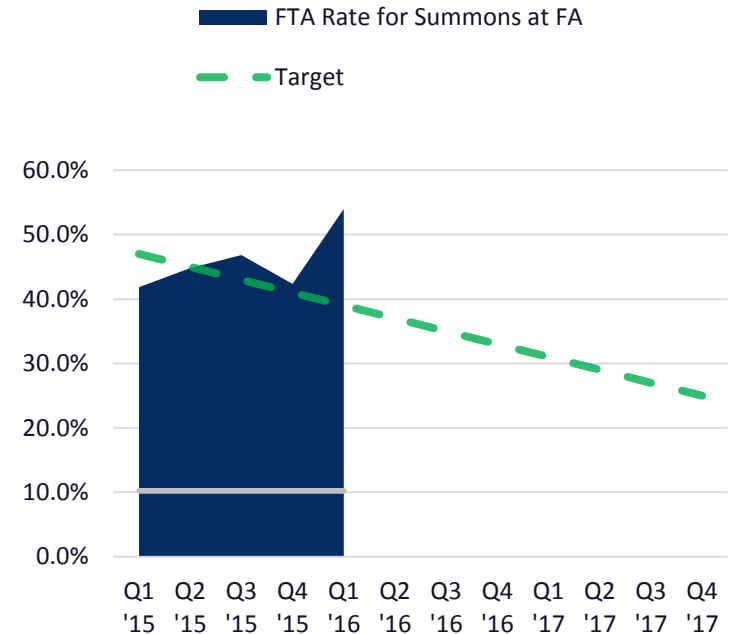
Re-design forms to clarify time, date, and location of court so process is easier to understand for defendants

## Implementation Activities

Activity	Status
<ul style="list-style-type: none"> <li>Convene officer “round-table” discussion to collect feedback on improving current summons form</li> </ul>	Complete
<ul style="list-style-type: none"> <li>Collect feedback from end users on current summons and subpoena forms</li> </ul>	Not started
<ul style="list-style-type: none"> <li>Create mock up of new form and distribute for feedback</li> </ul>	Not started
<ul style="list-style-type: none"> <li>Learn production costs and process</li> </ul>	Not started

## Challenges

- None



Measures	2014	2015	2016					2017 Target
			Q1	Q2	Q3	Q4	Total	
# bookings on FTA warrants	2,603	2,303	414				414	2,072
FTA rate for summons	40%	44%	54%				54%	33%
FTA rate for subpoena'd court appearances in Muni Court	51%	48%	29%				29%	38%
FTA rate for subpoena'd court appearances in CDC	22%	24%	26%				26%	21%

# MAXIMIZE USE OF ADMINISTRATIVE SANCTIONS

Initiative Sponsor:  
Judge Laurie White

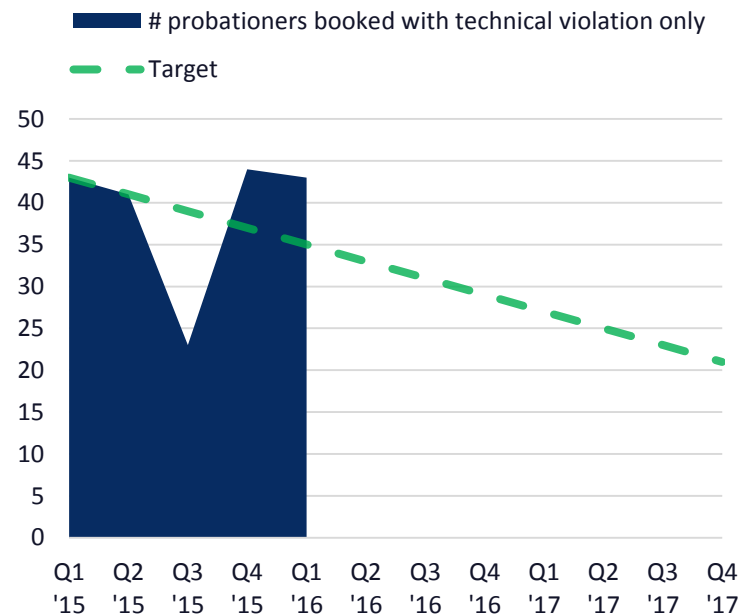
Authorize probation officers to use sanctions and encourage use of sanctions instead of arrest per supervision violation grid

## Implementation Activities

Activity	Status
Document P&P's current process to track use of sanctions	Complete
Examine available data to understand current rate of sanction use	Complete
Map administrative sanction process and paperwork flow across agencies	In progress
Propose notification mechanism for CDC to know when a sanction was used	In progress
Gather feedback from probation officers on use of sanctions through focus group	Not started

## Challenges

- Lack of physical office space makes it difficult for probation officers to use administrative sanctions
- Current tracking method can be labor intensive



Measures	2014	2015	2016					2017 Target
			Q1	Q2	Q3	Q4	Total	
# probationers booked with a technical violation only	179	151	43				43	89
# probation violators who receive an administrative sanction	Unknown							133

# REDUCE ARRESTS FOR OUT-OF-PARISH WARRANTS

Initiative Sponsor:  
Chief Paul Noel

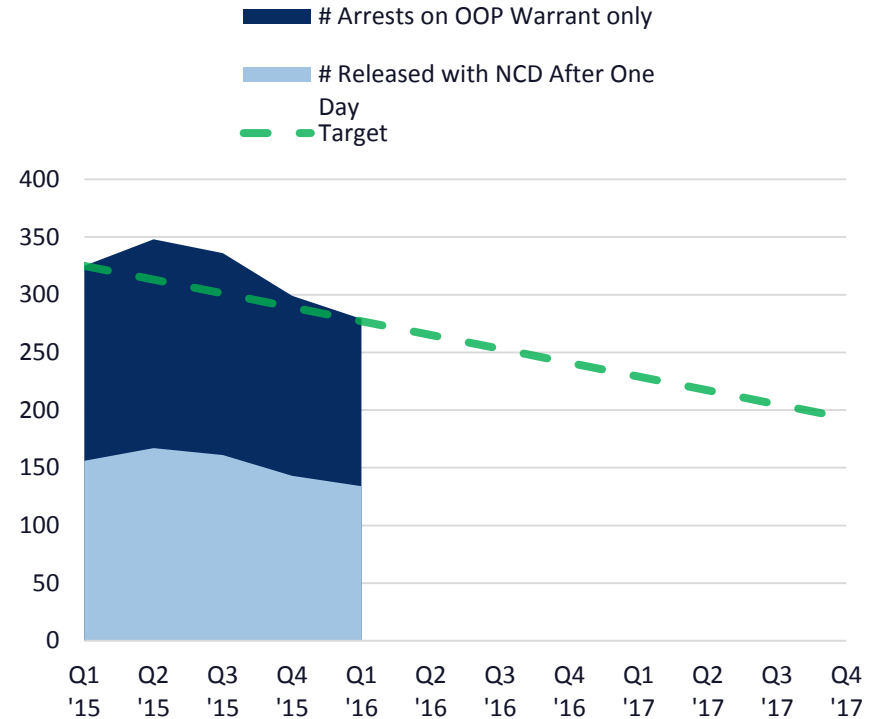
Establish process with NOPD to identify areas of improvement for eliminating arrests on only out-of-parish warrants

## Implementation Activities

Activity	Status
<ul style="list-style-type: none"> <li>Convene officer “round-table” discussion to collect feedback on arrests for out-of-parish warrants</li> </ul>	Complete
<ul style="list-style-type: none"> <li>Select policy change for achieving reductions in these types of arrests</li> </ul>	In progress
<ul style="list-style-type: none"> <li>Determine whether other parishes, particularly Jefferson Parish, can direct officers in the comments section of warrants on whether to pick up or release</li> </ul>	In progress

## Challenges

- This work may involve coordinating with other jurisdictions who may not have capacity to accommodate New Orleans’ requests



Measures	2014	2015	2016					2017 Target
			Q1	Q2	Q3	Q4	Total	
# people arrested with an out-of-parish warrant only	2,353	1,285	279				279	771

## POPULATION DRIVER #2: AVERAGE LENGTH OF STAY

### Initiatives

- Expedited Arrest to Arraignment Victimless Crimes
- Expand Criminal District Court's Use of Release on Recognizance
- Advocate for Expanded Statutory Eligibility for Release on Recognizance
- PreTrial Release Decision Matrix
- Implementation of aiSmartBench in Municipal Court
- Broader Implementation of aiSmartBench in Criminal District Court
  
- *Decrease Impact of Detainers on Probation Defendants*
- *Multi-Court Case Processing*
- *OPSO Transport to Court Policies and Procedures*
- *Arrest on Capias Docket Policy*
- *Improve OPSO Transport to DOC*

Measures	2014	2015	2016
Average Length Of Stay	30 days	34 days	Unknown

# EXPEDITED ARREST TO ARRAIGNMENT FOR VICTIMLESS CRIMES

Initiative Sponsor:  
Graymond Martin

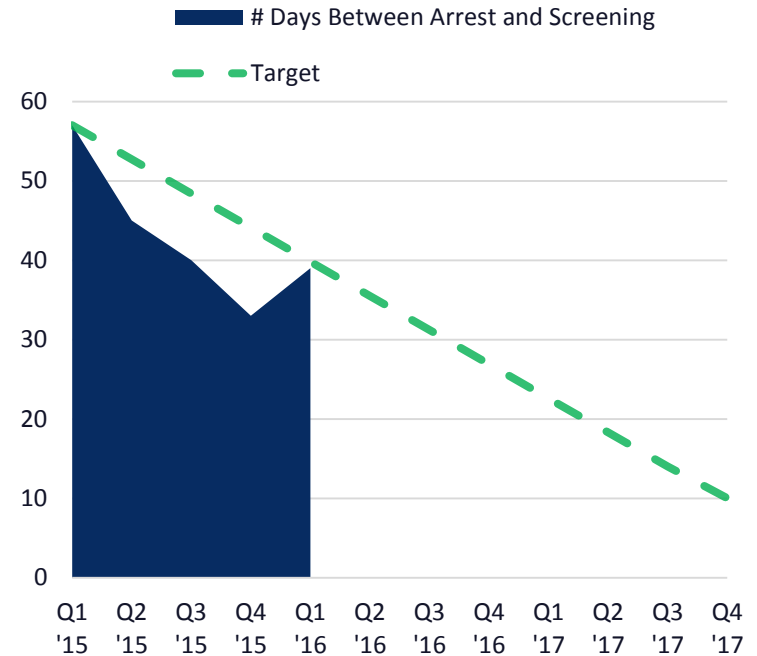
Expedite completion of police reports and screening decision for defendants arrested on victimless state felony charges

## Implementation Activities

Activity	Status
▪ Convene IT departments to address Zip and Ship issues	Complete
▪ Ride-along with NOPD officer to better understand paperwork flow in booking process	Complete
▪ NOPD Compliance Division review police report writing process to identify areas of delay and causes for delay	In progress
▪ Engage NOPD Field Operations to address delays	In progress
▪ Re-train A-case officers on use of Zip and Ship	Expected June 3

## Challenges

- NOPD supervisors require additional time to review and approve written police reports when reports are initially written with insufficient details



Measures	2014	2015	2016					2017 Target
			Q1	Q2	Q3	Q4	Total	
Average # days between arrest and screening decision for victimless crime defendants	50	44	39				39	10
Average LOS for defendants accused of victimless crimes	52	50	39				39	42

# EXPAND CRIMINAL DISTRICT COURT'S USE OF ROR

Initiative Sponsor:  
TBD

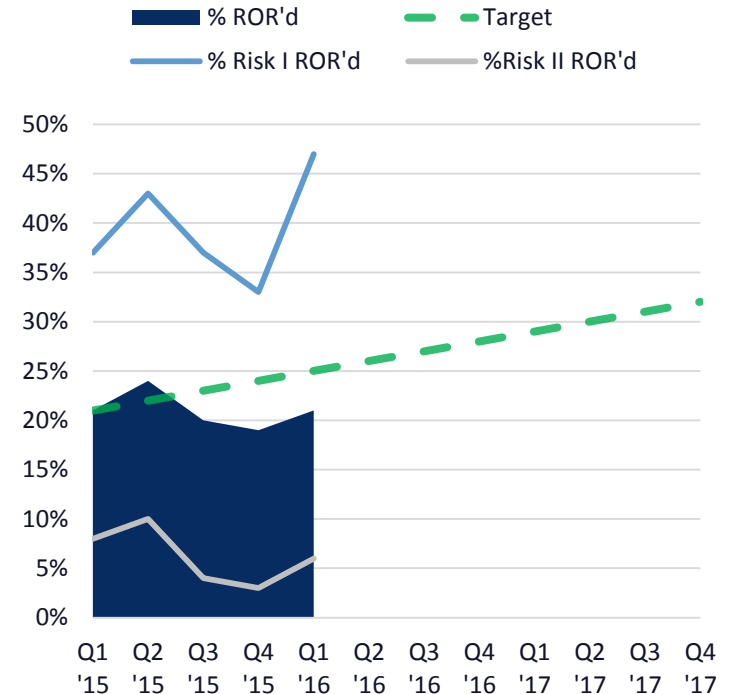
Increase the number of ROR-eligible defendants released on their own recognizance in Criminal District Court

## Implementation Activities

Activity	Status
<ul style="list-style-type: none"> <li>Review individual case lists with judicial decision-makers to build nuanced understanding of barriers to ROR</li> </ul>	In progress
<ul style="list-style-type: none"> <li>Identify patterns in barriers; create "buckets"</li> </ul>	In progress
<ul style="list-style-type: none"> <li>Determine which barriers can be addressed and create strategies to address them</li> </ul>	Not started
<ul style="list-style-type: none"> <li>Evaluate resources required for addressing barriers and potential impact of changes</li> </ul>	Not started

## Challenges

- Judicial decision-makers consider other criteria in addition to charge eligibility for ROR when making ROR release decisions such as presence of other warrants or previous arrest history. This decreases the number of charge-eligible defendants who receive an ROR.



Measures	2014	2015	2016					2017 Target
			Q1	Q2	Q3	Q4	Total	
% of defendants with ROR eligible charges released on their own recognizance at FA	19%	21%	21%				21%	33%
Average LOS for defendants with ROR eligible charges	42	50	40					3

# PRETRIAL RELEASE DECISION MATRIX

Initiative Sponsor:  
TBD

Create a tool for use in Magistrate Court that recommends bond amount and release mechanism based on risk level

## Implementation Activities

Activity	Status
<ul style="list-style-type: none"> <li>Hold preliminary conversations with agencies</li> </ul>	Complete
<ul style="list-style-type: none"> <li>Research on other jurisdictions' experiences in creating a decisions matrix</li> </ul>	In progress
<ul style="list-style-type: none"> <li>Reframe approach to coordinate with Arnold Foundation pending selection of New Orleans to implement tool</li> </ul>	Not started
<ul style="list-style-type: none"> <li>Share risk principles in decision matrix with stakeholders</li> </ul>	Not started

## Challenges

- New Orleans is poised to be selected by the Arnold Foundation to implement the Public Safety Assessment (PSA) which would include technical assistance to develop a release decision guideline. This initiative is on hold pending mutual interest from the City and Arnold Foundation.

Measures	2014	2015	2016					2017 Target
			Q1	Q2	Q3	Q4	Total	
% Risk I and II defendants released in CDC within 3 days	35%	36%	38%					TBD
% Risk I and II defendants released in CDC within 4 - 7 days	8%	9%	9%					TBD



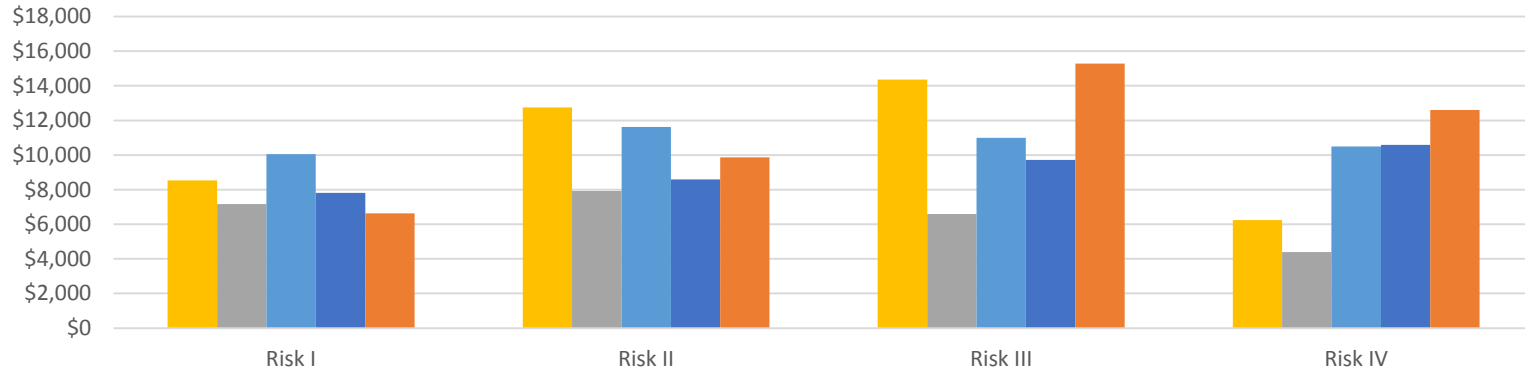
# PRETRIAL RELEASE DECISION MATRIX

Initiative Sponsor:  
TBD

Create a tool for use in Magistrate Court that recommends bond amount and release mechanism based on risk level

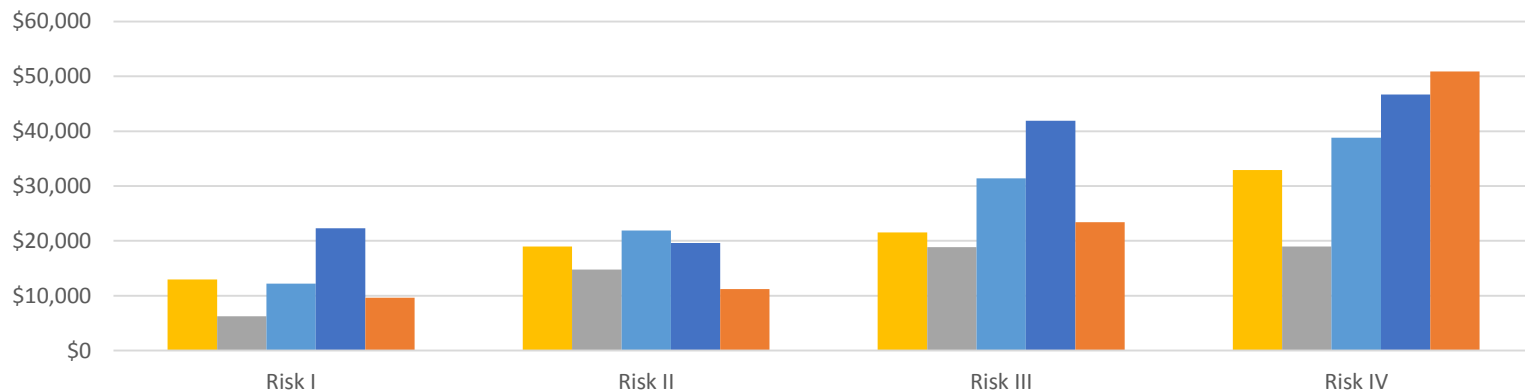
## Average Bond Amount Given in Magistrate Court on Minor Non-Violent Charges

Includes drug POSS, PWIT/DIST marijuana, weapon possession (except gun), property (except burglary of inhabited dwelling), regulatory (incl. prostitution)



## Average Bond Amount Given in Magistrate Court on Other Non-Violent Charges

Includes PWIT/DIST other than marijuana, burglary of inhabited dwelling, gun possession (w/o use)



# BROADER IMPLEMENTATION OF aiSMARTBENCH IN CDC

Initiative Sponsor:  
Judge Laurie White

Provide CDC judges with greater access to information to avoid delays in processing defendants with multiple matters

## Implementation Activities

Activity	Status
<ul style="list-style-type: none"> <li>Launch pilot of first four courtrooms in CDC</li> </ul>	Complete
<ul style="list-style-type: none"> <li>City and CDC review budget from Clerk of Court to determine how many courtrooms can receive expansion in 2016</li> </ul>	In progress
<ul style="list-style-type: none"> <li>CDC sign contract with Mentis Technologies for expansion to additional courtrooms in 2016</li> </ul>	Not started

## Challenges

- The cost of scanning old case files will prohibit expansion of aiSmartBench technology to all remaining courtrooms this fiscal year

Measures	2014	2015	2016					2017 Target
			Q1	Q2	Q3	Q4	Total	
# Judges and Commissioners trained to use aiSmartBench	N/A		0				0	17
# Support staff trained to use aiSmartBench	N/A		0				0	9

# IMPLEMENTATION OF aiSMARTBENCH IN MUNICIPAL COURT

Initiative Sponsor:  
Judge Charbonnet

Provide Municipal judges with greater access to information to avoid delays in processing defendants with multiple matters

## Implementation Activities

### Activity

- Municipal Court received grant funding to proceed with implementation

### Status





In progress
















## Challenges

- Gain a better understanding of the grant situation from the LA Supreme Court

Measures	2014	2015	2016					2017 Target
			Q1	Q2	Q3	Q4	Total	
# Judges trained to use aiSmartBench	N/A	N/A	N/A				0	4
# Support staff trained to use aiSmartBench	N/A	N/A	N/A				0	4

# STRATEGIC PLAN DASHBOARD

Legend:  Critical  Some Issues  
 Significant Issues  Good

Initiatives	Status	Initiatives	Status
1. Indigency Assessment at Sentencing		9. PreTrial Release Decision Matrix	Pending PSA model
2. Traffic Court Fines and Fees		10. Implementation of aiSmartBench in Criminal District Court	
3. Court Date Notification/Reminder System		11. Broader Implementation of aiSmartBench in Municipal Court	
4. Redesign Language on Summons and Subpoenas Forms		12. Decrease Impact of Detainers on Probation Defendants	
5. Maximize Use of Administrative Sanctions		13. Multi-Court Case Processing	
6. Reduce Arrests for Out-of-Parish Warrants		14. OPSO Transport to Court Policies and Procedures	
7. Expedited Arrest to Arraignment for Victimless Crimes		15. Arrest on Capias Docket Policy	
8. Expand Magistrate Court's Use of Release on Recognizance		16. Improve OPSO Transport to DOC	

# SUMMARY OF JPM STRATEGIC PLAN IMPACT

